

# Proposed Preliminary Budget 2016-17

December 1, 2015 Board Meeting

Positive Revenue Variance of \$4.8M

# 2014-15 Revenues

Per 2014-15 AFR Data	2014-15 Revenue	2014-15 Actual	Over (under)	
Account Number	Function Description	Budget	Receipts	Budget
<b>Local Revenues</b>				
1-6111-000-00-00-000-00-00	Current Real Estate	206,851,191	208,470,687	1,619,496
1-6112-000-00-00-000-00-00	Interim Real Estate	1,543,922	1,554,650	10,728
1-6113-000-00-00-000-00-00	Public Utility Realt	285,011	293,751	8,740
1-6151-000-00-00-000-00-00	Current Earned Income	20,775,000	22,107,520	1,332,520
1-6153-000-00-00-000-00-00	Real Estate Transfer	4,000,000	4,688,372	688,372
1-6411-000-00-00-000-00-00	Delinquent Real Estate	2,750,000	2,864,714	114,714
1-6451-000-00-00-000-00-00	Delinq Earned Income	745,000	514,347	-230,653
1-6510-000-00-00-000-00-00	Interest Earnings	300,000	359,827	59,827
1-6710-000-00-00-000-00-00	Admissions, Ticket Sales, Fees	265,000	344,794	79,794
1-6832-000-00-00-000-00-00	Total IDEA BCIU #22	1,963,000	2,501,406	538,406
1-6910-000-00-00-000-00-00	Rent - District Owne	70,000	41,338	-28,662
1-6920-000-00-00-000-00-00	Endowment Gifts & Be	401,300	515,557	114,257
1-6941-000-00-00-000-00-00	Total Tuition-day Sc	400,000	361,743	-38,257
1-6943-000-00-00-000-00-00	Total Comm School Prog.	3,075,000	3,691,713	616,713
1-6990-000-00-00-000-00-00	Total Misc Revenue	39,835	66,235	26,400
<b>State Revenues</b>				
1-7110-000-00-00-000-00-00	Total Basic Instr Sub.	16,227,940	16,224,044	-3,896
1-7160-000-00-00-000-00-00	Total Tuition	300,000	72,842	-227,158
1-7271-000-00-00-000-00-00	Total Special Education	7,365,010	7,265,957	-99,053
1-7310-000-00-00-000-00-00	Total Transportation	3,100,000	3,229,896	129,896
1-7320-000-00-00-000-00-00	Total Rental/Sinking	1,175,000	1,170,987	-4,013
1-7330-000-00-00-000-00-00	Total Medical/Dental	375,000	380,426	5,426
1-7340-000-00-00-000-00-00	Property Tax Relief	6,026,215	6,026,215	0
1-7501-000-00-00-000-00-00	Total Pa Acct Grants	1,550,249	771,334	-778,915
1-7810-000-00-00-000-00-00	Total Social Security Reim.	5,084,942	5,166,731	81,789
1-7820-000-00-00-000-00-00	Total Retirement Reimb.	14,772,536	15,148,987	376,451
<b>Federal Revenues</b>				
1-8514-000-00-00-000-00-00	Total Title I	411,297	532,747	121,450
1-8515-000-00-00-000-00-00	Total Title II	221,660	280,598	58,938
1-8516-000-00-00-000-00-00	Total Title III	18,400	33,932	15,532
1-8810-000-00-00-000-00-00	Total Access D/S	900,000	1,133,545	233,545
1-8820-000-00-00-000-00-00	Total Access T/S	56,000	69,710	13,710
<b>Other Revenue Sources</b>				
1-9370-000-00-00-000-00-70	Other Financing Sources	490,000	12,302,937	11,812,937
1-9400-000-00-00-000-00-00	Sale of Fixed Assets	0	2,964	2,964
		<b>\$301,538,508</b>	<b>\$318,190,508</b>	<b>16,652,000</b>

**Note: Transferred other cash sources of \$11,812,936 into the general fund to reclassify Other Post Employment Benefits as assigned fund balance per the recommendation of our auditors.**

# 2014-15 Revenues

- Overall, we saw improving local revenues during 2014-15.
  - ◆ Real estate assessed values improved
  - ◆ Real estate transfer taxes increased
  - ◆ Accrued Earned income taxes decreased – because 2013-14 was a banner year
- Several state revenue line items were below the budgeted amount as some of the state subsidies Governor Corbett proposed in his budget address were not adopted by the legislature.
- The district transferred \$11.8M into the general fund from the post employment benefit fund per the recommendation of the auditors and is now classified as assigned fund balance.
- Removing the \$11.8M transfer shows the 2014-15 revenue budget ended with a positive variance where actual revenues exceeded the budgeted amount by \$4.8M

Positive  
Expense  
Variance  
of \$5.5M

# 2014-15 Expenses

(per annual financial report)

<u>Expenditure Summary</u>	<u>Original Budget Amount</u>	<u>Actual Expended</u>	<u>(-over) / Under Budget Amount</u>	<u>% Spent</u>
1100 REGULAR PROGRAMS	112,626,099	116,165,790	-\$3,539,691	103.1%
1200 SPECIAL ED	40,865,131	35,912,793	\$4,952,338	87.9%
1300 VOCATIONAL EDUCATION	4,692,260	4,486,971	\$205,289	95.6%
1400 OTHER INS PROG EL/SEC	4,824,455	4,087,035	\$737,420	84.7%
1500 OTHER INS PROG EL/SEC	-	-	\$0	
1600 ADULT EDUCATION PROGRAM	186,500	174,999	\$11,501	93.8%
2100 PUPIL PERSONNEL	11,249,971	11,291,035	-\$41,064	100.4%
2200 INSTRUCTIONAL STAFF	9,995,359	9,711,902	\$283,457	97.2%
2300 ADMINISTRATION	13,735,213	13,244,523	\$490,690	96.4%
2400 PUPIL HEALTH	3,323,365	3,311,167	\$12,198	99.6%
2500 BUSINESS	1,491,159	1,430,566	\$60,593	95.9%
2600 OPERATIONS	25,131,823	22,748,429	\$2,383,394	90.5%
2700 PUPIL TRANSPORTATION	17,195,333	18,178,999	-\$983,666	105.7%
2800 CENTRAL SUPPORT	2,574,025	2,100,231	\$473,794	81.6%
2900 OTHER SUPPORT SERVICES	260,000	227,732	\$32,268	87.6%
3200 STUDENT ACTIVITIES	3,020,809	3,081,093	-\$60,284	102.0%
3300 COMMUNITY SERVICES	3,005,890	3,028,375	-\$22,485	100.7%
5100 DEBT SERVICE	22,842,226	22,842,225	\$1	100.0%
5200 TRANSFERS TO OTHER FUNDS	24,038,890	38,234,796	-\$14,195,906	159.1%
5900 CONTINGENCY	480,000	-	480,000	
<b>GRAND TOTAL</b>	<b>\$301,538,508</b>	<b>\$310,258,663</b>	<b>-\$8,720,155</b>	<b>102.9%</b>

# 2014-15 Expenses

- For 2014-15, we ended the year with an overall positive variance (revenues \$4.8M and expenses \$5.5M) of \$10,314,815 or 1.7% of the budget.

# 2014-15 Financial Position

Opening Unassigned Fund Balance July 1 2015	\$17,813,141	5.7% of Budget
Positive Revenue and Expense Variance From 2014-15 Budget Operations	\$10,314,815	
Less Transfer of Fund Balance in June of 2015 for Debt Defeasance	\$14,195,906	
Ending Unassigned Fund Balance June 30, 2015	\$13,932,050	4.5% of Budget
2015-16 Budget	\$311,494,712	
\$10.8M Transferred from the Trust to General Fund and Assigned		

# 2015-16 Revenues

Account Number	Function Description	2015-16 Revenue Budget	2015-16 YTD Receipts	Remaining Balance
<b>Local Revenues</b>				
1-6111-000-00-00-000-00-00	Current Real Estate	210,025,826	191,649,937	-18,375,889
1-6112-000-00-00-000-00-00	Interim Real Estate	2,000,000	335,730	-1,664,270
1-6113-000-00-00-000-00-00	Public Utility Realt	295,000	274,496	-20,504
1-6151-000-00-00-000-00-00	Current Earned Income	22,000,000	7,703,123	-14,296,877
1-6153-000-00-00-000-00-00	Real Estate Transfer	4,522,500	1,941,149	-2,581,351
1-6411-000-00-00-000-00-00	Delinquent Real Estate	2,487,000	1,184,826	-1,302,174
1-6451-000-00-00-000-00-00	Delinq Earned Income	375,000	126,607	-248,393
1-6510-000-00-00-000-00-00	Interest Earnings	325,000	67,972	-257,028
1-6710-000-00-00-000-00-00	Admissions, Ticket Sales, Fees	315,000	0	-315,000
1-6832-000-00-00-000-00-00	Total IDEA BCIU #22	2,100,000	0	-2,100,000
1-6910-000-00-00-000-00-00	Rent - District Owne	50,000	15,799	-34,201
1-6920-000-00-00-000-00-00	Endowment Gifts & Be	250,000	95,799	-154,201
1-6941-000-00-00-000-00-00	Total Tuition & Incarcer.	408,500	149,444	-259,056
1-6943-000-00-00-000-00-00	Total Comm School Prog.	3,350,000	1,019,324	-2,330,676
1-6990-000-00-00-000-00-00	Total Misc Revenue	61,000	10,446	-50,554
<b>State Revenues</b>				
1-7110-000-00-00-000-00-00	Total Basic Instr Sub.	17,781,941		-17,781,941
1-7160-000-00-00-000-00-00	Total Tuition	250,000		-250,000
1-7271-000-00-00-000-00-00	Total Special Education	7,762,441		-7,762,441
1-7310-000-00-00-000-00-00	Total Transportation	3,115,500		-3,115,500
1-7320-000-00-00-000-00-00	Total Rental/Sinking	1,082,720		-1,082,720
1-7330-000-00-00-000-00-00	Total Medical/Dental	364,619		-364,619
1-7340-000-00-00-000-00-00	Property Tax Relief	5,857,240	5,857,240	0
1-7501-000-00-00-000-00-00	Total Pa Acct Grants	0		0
1-7810-000-00-00-000-00-00	Total Social Security Reim.	5,386,176		-5,386,176
1-7820-000-00-00-000-00-00	Total Retirement Reimb.	18,825,575		-18,825,575
<b>Federal Revenues</b>				
1-8514-000-00-00-000-00-00	Total Title I	592,274		-592,274
1-8515-000-00-00-000-00-00	Total Title II	280,000		-280,000
1-8516-000-00-00-000-00-00	Total Title III	33,900		-33,900
1-8810-000-00-00-000-00-00	Total Access D/S	1,062,500		-1,062,500
1-8820-000-00-00-000-00-00	Total Access T/S	45,000		-45,000
<b>Other Revenue Sources</b>				
1-9370-000-00-00-000-00-70	Other Financing Sources	490,000		-490,000
1-9400-000-00-00-000-00-00	Sale of Fixed Assets			0
		<b>\$311,494,712</b>	<b>\$210,431,892</b>	<b>-101,062,820</b>

# 2015-16 Revenues

- Revenues for 2015-16 are coming in as scheduled – except for state and federal subsidies.
- The state is holding all federal and state subsidies until the governor and legislature agree on a budget.



- The governor and the legislature appear to be coming together on a budget structure for the current year ???
- ~~Increase the state sales tax from 6% to 7.25%~~
  - ◆ ~~21% increase is second highest U.S. rate, California 7.5%~~
  - ◆ ~~This additional tax would generate \$1.4B to be used exclusively for real estate tax reduction (about \$450 per homestead in CBSD ??? CBSD guess)~~
- Increase Basic Education Funding for school districts by \$350M state-wide.
- Increase Special Education funding by \$50M state-wide
- Maintain the Accountability Block Grant
- Problem: The state needs to find at least \$600M to implement the above goals (liquor privatization, online gambling, sales tax expansion ?)
- No increase in the state personal income tax
- No increase in the natural gas extraction tax

# 2015-16 State Legislature Revenue Estimates as of November 18, 2015

## 2015-16 Revenues

State Subsidies to CBSD	2015-16 CBSD Revenue Budget	Estimated Revenues 11/12/2015	Variance
Basic Instructional Subsidy	\$17,781,941	\$17,840,341	\$58,400
Special Education Subsidy	\$7,762,441	\$7,154,814	-\$607,627
Ready to Learn Block Grant	\$0	\$771,334	\$771,334
	<hr/>		
	\$25,544,382	\$25,766,489	\$222,107

**The increased state subsidies would approximate what CBSD received in 2006-07**

# 2015-16 Expenses

	Projected Budget		As October, 2015	
	15-16 Projected	2015-16 Budget	2015-16 Budget	Variance
Teacher salary	101,675,900	102,385,993	102,385,993	0.7%
Employee insurances	27,794,360	28,223,745	28,223,745	1.5%
Debt service	19,560,144	19,560,144	19,560,144	0.0%
Retirement	37,736,774	37,624,448	37,624,448	-0.3%
Facilities	16,600,000	16,587,064	16,587,064	-0.1%
Transportation	15,270,071	14,788,858	14,788,858	-3.3%
Soc Sec	10,902,482	10,512,435	10,512,435	-3.7%
Admin pay	11,400,000	11,572,810	11,572,810	1.5%
Capital Projects	6,330,000	6,330,000	6,330,000	0.0%
Pupil services	8,106,247	9,006,941	9,006,941	10.0%
Teacher assistant pay	8,474,186	7,886,643	7,886,643	-7.4%
MBIT/IU	4,964,890	4,982,148	4,982,148	0.3%
Fed progs, net of fringes	3,024,915	3,506,947	3,506,947	13.7%
Clerical pay	3,233,000	3,233,596	3,233,596	0.0%
Community School	2,373,060	2,387,000	2,387,000	0.6%
Information Technology	2,107,675	1,930,704	1,930,704	-9.2%
Elem building budgets	1,109,869	1,226,107	1,226,107	9.5%
EDR's - Sports/Play Dir/Choir/Band	1,250,000	1,223,000	1,223,000	-2.2%
Sec Building budgets	1,055,305	1,189,054	1,189,054	11.2%
Secondary curr	1,900,500	1,738,958	1,738,958	-9.3%
El curr + QUEST Materials	572,530	756,778	756,778	24.3%
Subs, teachers	1,010,000	965,800	965,800	-4.6%
Insurances	1,000,000	1,044,500	1,044,500	4.3%
Tax collection function	890,400	812,861	812,861	-9.5%
Special ed	295,500	302,837	302,837	2.4%
Purchases funded by gifts	12,500	101,328	101,328	87.7%
Tuition reimbursements/conferences	379,125	150,000	150,000	-152.8%
Legal	425,000	323,500	323,500	-31.4%
Central operating costs	105,000	121,462	121,462	13.6%
Pupil health	125,000	125,550	125,550	0.4%
Community relations	55,000	67,860	67,860	19.0%
Contingency	-	296,958	296,958	100.0%
All other		59,018	59,018	100.0%
Debt Defeasance/LTCapResrv	20,469,665	20,469,665	20,469,665	0.0%
<b>Total budget</b>	<b>\$310,209,098</b>	<b>\$311,494,712</b>	<b>\$311,494,712</b>	
Projected Positive Variance:	\$1,285,614			0.41%

# 2016-17 Revenues

- Given the trends we are seeing in local revenues, we feel we can be more a little more aggressive in our 2016-17 revenue budgeting.
- In general, the economy seems to be moving ahead at about a 2% growth rate.

		United States			
		2014.4	2015.1	2015.2	2015.3
Gross Domestic Product <sup>1</sup>	US B.E.A.	2.1%	0.6%	3.9%	1.5%

- State-wide, Wages have moved at 2.5% per year over the past 5 years.

## PA Department of Labor and Industry

Revised August 19, 2015

Calendar Year	Average Weekly Wage % Change
2010	2.05%
2011	2.84%
2012	2.99%
2013	1.50%
2014	3.04%

# 2016-17 Expenses

Preliminary 2016-2017 Budget As of November 16, 2015	16-17 Prelim Budget	1516 Projected	15-16 Budget	14-15 Actual	13-14 Actual	12-13 Actual
Teacher salary	105,907,801	101,675,900	102,385,993	98,872,594	94,605,479	94,444,140
Employee insurances	31,052,087	27,794,360	28,437,545	27,041,759	25,996,128	26,932,448
Debt service	16,068,194	19,560,144	19,560,144	22,842,225	23,751,848	28,740,804
Retirement	44,754,666	37,736,774	37,624,448	30,268,336	22,999,657	16,778,280
Facilities	18,622,939	16,600,000	16,587,064	15,663,827	15,792,100	14,865,560
Transportation	15,735,763	15,270,071	14,788,858	15,044,405	14,455,479	14,383,193
Soc Sec	10,883,571	10,902,482	10,512,435	10,559,180	10,181,098	10,135,850
Admin pay	11,515,000	11,400,000	11,418,028	10,935,670	10,754,430	10,688,600
Capital Reserve Accounts	7,330,000	6,330,000	6,330,000	10,078,890	7,700,000	9,370,000
Pupil services	9,232,115	8,106,247	9,006,941	7,742,878	7,558,903	7,311,715
Teacher assistant pay	8,162,676	8,474,186	7,886,643	8,107,184	7,563,479	7,799,519
MBIT/IU	5,128,098	4,964,890	4,982,148	4,714,703	4,733,530	4,668,848
Fed progs, net of fringes	3,550,784	3,024,915	3,506,947	3,261,683	3,804,796	4,389,376
Clerical pay	3,340,305	3,233,000	3,233,596	2,935,325	3,112,607	2,952,525
Comm School	2,428,773	2,373,060	2,387,000	2,482,197	2,266,742	2,301,075
Information Technology	2,053,972	2,107,675	1,930,704	1,951,551	1,927,036	1,785,722
Elem building budgets	1,250,629	1,109,869	1,226,107	1,075,349	998,078	963,479
EDR's - Sports/PlayDir/Choir	1,467,600	1,250,000	1,223,000	1,202,888	1,208,852	1,183,864
Sec Building budgets	1,209,862	1,055,305	1,189,054	1,004,180	989,704	983,352
Secondary curr	1,773,737	1,900,500	1,738,958	1,881,600	2,241,772	1,585,295
El curr	779,481	572,530	756,778	476,694	426,532	608,261
Subs, teachers	1,074,603	1,010,000	965,800	856,753	1,038,690	1,126,019
Insurances	1,034,500	1,000,000	1,044,500	914,033	902,343	781,795
Tax collection function	854,118	890,400	812,861	873,574	934,783	848,247
Contingency	-	-	296,958	-	-	-
Special ed	311,922	295,500	302,837	192,892	214,375	210,341
Purchases funded by gifts	81,328	12,500	101,328	4,978	5,427	1,700
Tuition reimbursements/conferences	353,750	379,125	150,000	369,825	181,793	229,405
Legal	336,440	425,000	323,500	502,638	169,413	276,775
Central operating costs	123,284	105,000	121,462	88,670	108,317	98,831
Pupil health	126,806	125,000	125,550	107,555	108,211	115,186
Community relations	68,878	55,000	67,860	48,721	62,717	34,904
All other			-			-
Debt Defeasance/LTCapResrv	17,046,490	20,469,665	20,469,665	13,960,000	23,636,717	-
Total Expenditures Against Budget	323,660,171	310,209,098	311,494,712	296,062,757	290,431,037	266,595,109
Transfers for Long Term Capital & Debt		1,285,614		14,195,906	10,000,000	27,996,168
Final Expenditures		311,494,712		310,258,663	300,431,037	294,591,277

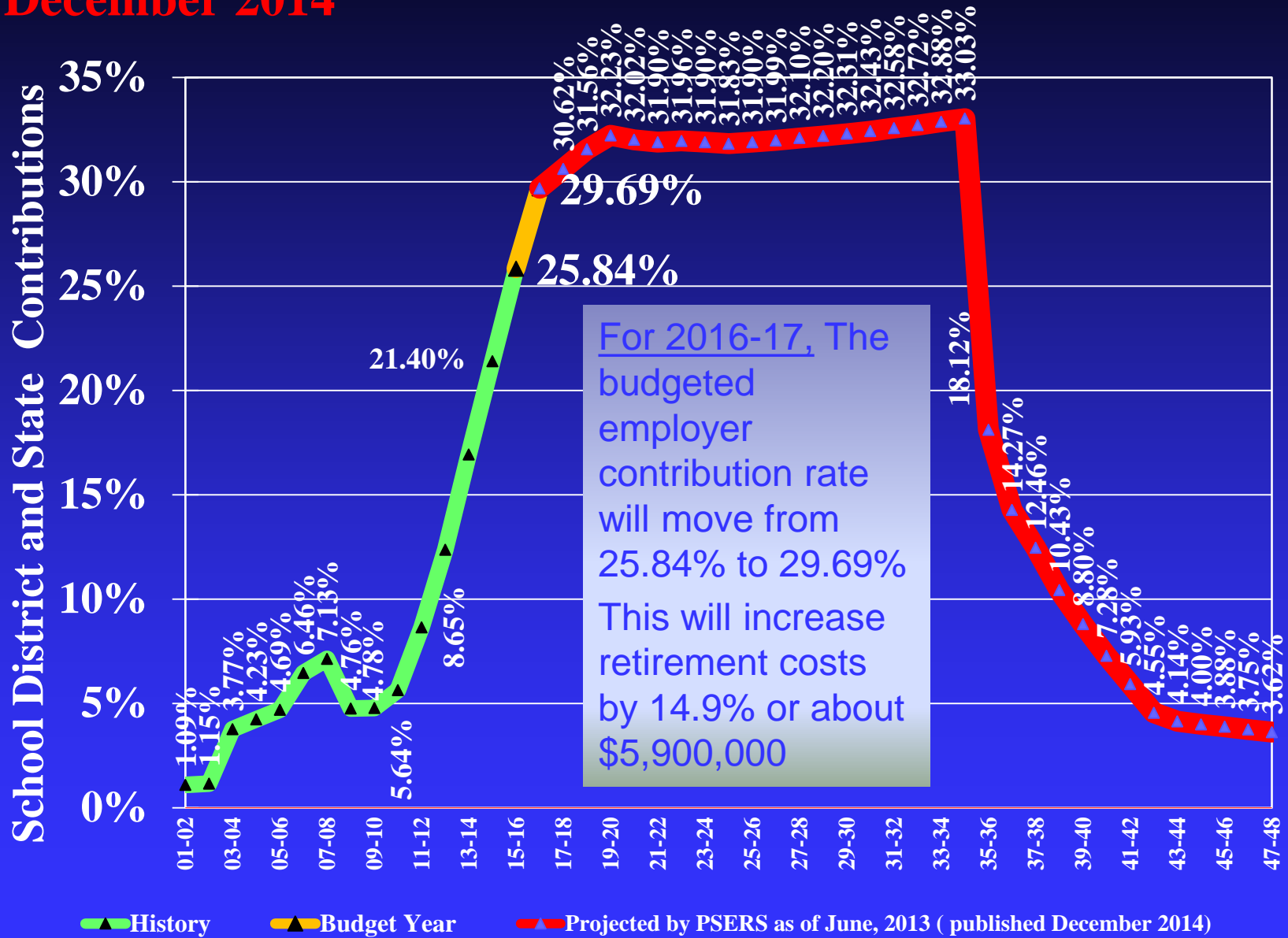
# Fund Balance – Rainy Day - Trend

<b>Fiscal Year</b>	<b>Ending Unassigned Fund Balance</b>	<b>Unassigned Fund Balance as % of Budget</b>
2011-12	\$22,102,025	7.7%
2012-13	\$18,519,326	6.1%
2013-14	\$17,813,140	5.9%
2014-15	\$13,932,049	4.5%

# 2016-17 Retirement Expenses

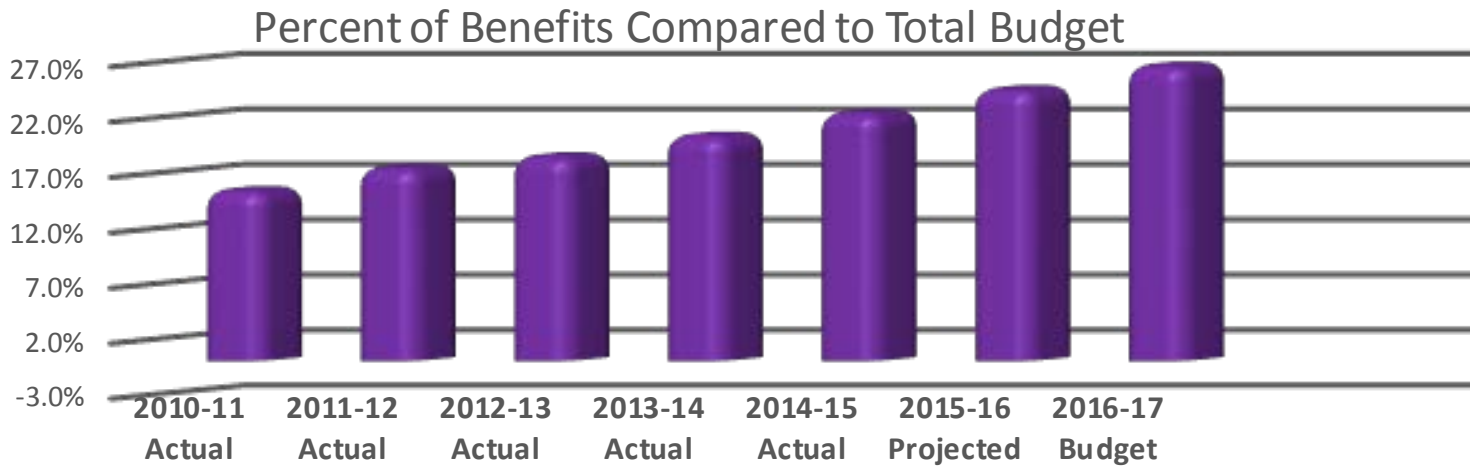
Published  
December 2014

## PSERS Retirement



# 2016-17 Expenses

Fiscal Year	Total Budget	All Benefit Expense Categories	Percent of Benefits Compared to Total Budget
<b>2009-10 Actual</b>	\$276,557,448	\$43,168,363	15.6%
<b>2010-11 Actual</b>	\$283,203,945	\$43,955,883	15.5%
<b>2011-12 Actual</b>	\$280,637,079	\$49,292,595	17.6%
<b>2012-13 Actual</b>	\$287,238,850	\$53,352,699	18.6%
<b>2013-14 Actual</b>	\$290,683,982	\$59,426,260	20.4%
<b>2014-15 Actual</b>	\$301,538,508	\$67,869,275	22.5%
<b>2015-16 Projected</b>	\$310,209,098	\$76,483,616	24.7%
<b>2016-17 Budget</b>	\$323,660,171	\$86,690,324	26.8%

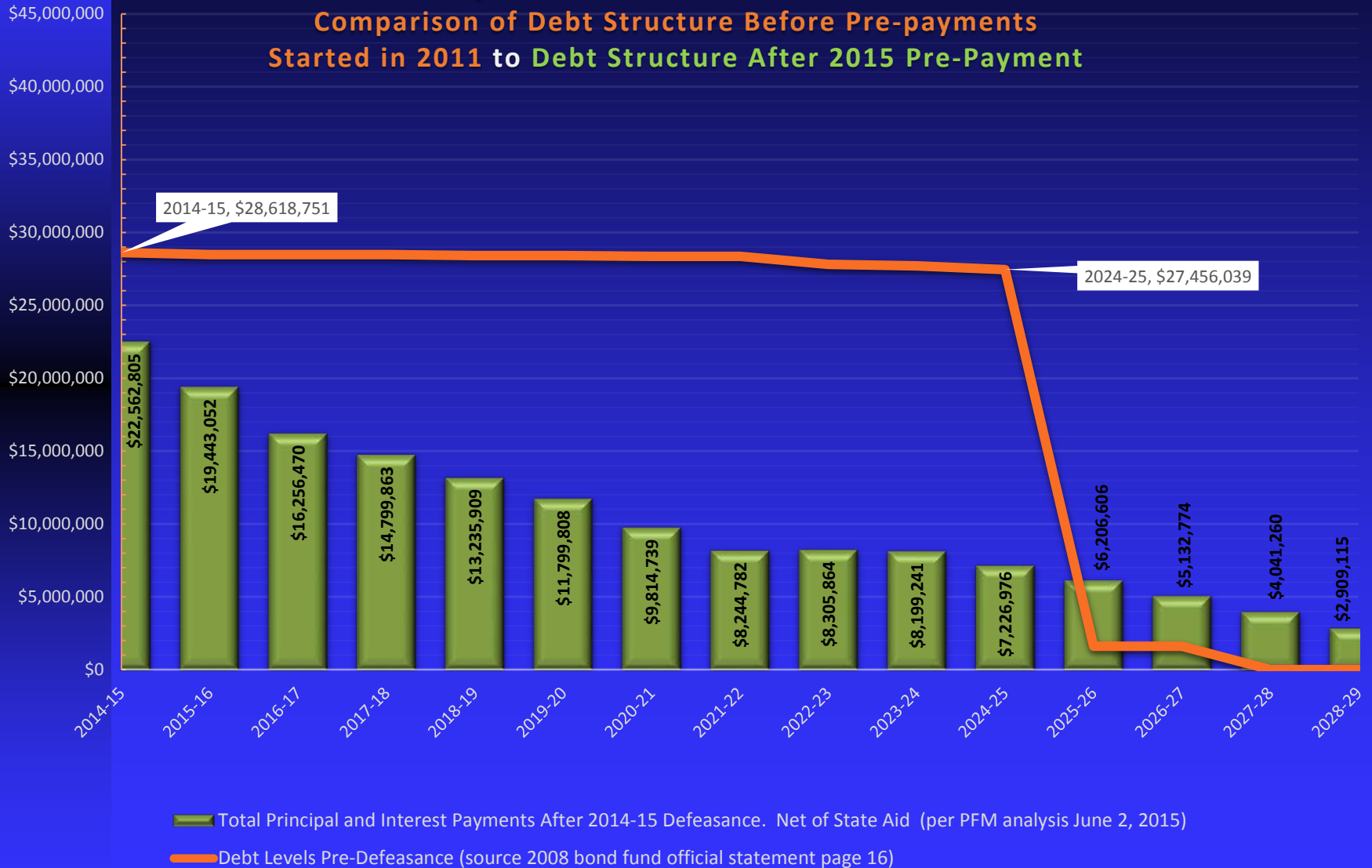




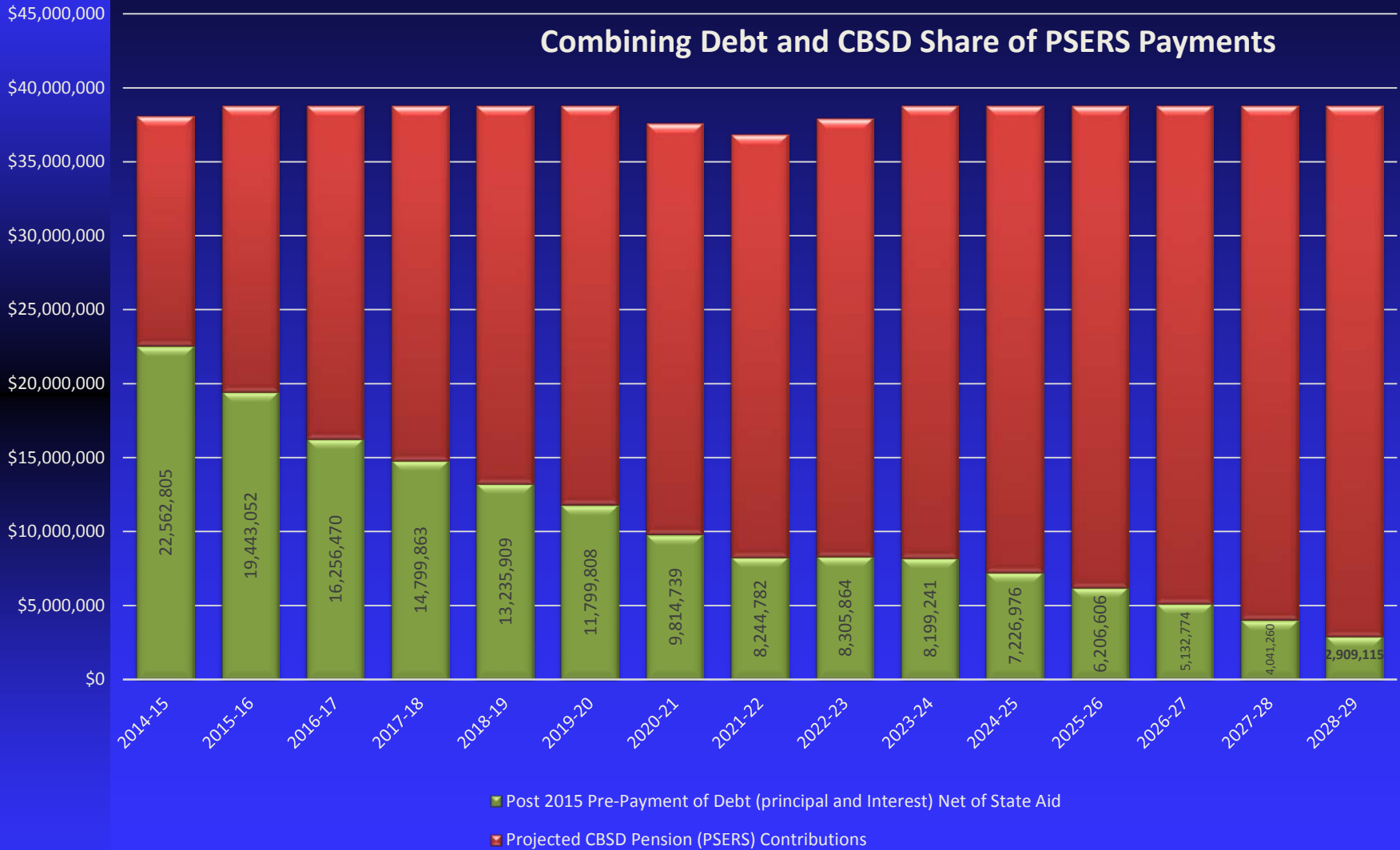
# Debt Pre-Payment to Help Offset PSERS Expenses

## Pre-Payment of Construction Debt

Comparison of Debt Structure Before Pre-payments Started in 2011 to Debt Structure After 2015 Pre-Payment



# Where is the Debt Savings Going?



# 2016-17 Expenses

- Salaries and Benefits are based on current contracts
- Of the \$13.6M increase in the budget, about 45% is related to retirement expenses or \$5.9M

# 2016-17 Expenses

- The 2016-17 Proposed Preliminary Budget starts the process at a higher percent increase.
- This ensures the district qualifies for Act 1 exceptions in case state subsidies are reduced in the governor's budget address in February.

# Lengthy State Budget Negotiations

Fiscal year	Agreement Signed	Days Late	Governor
<b>2015-16</b>	<b>Still Waiting</b>	<b>153?</b>	<b>Wolf</b>
2009-10	10/9/2009	101	Rendell
2003-04	12/23/2003	176	Rendell
1991-92	8/5/1991	35	Casey
1977-78	8/21/1977	51	Shapp
1971-72	8/31/1971	61	Shapp
1970-71	3/6/1971	248	Shafer
1969-70	8/1/1969	31	Shafer
1968-69	8/31/1968	61	Shafer
1967-68	8/25/1967	55	Shafer
1963-64	8/14/1963	44	Scranton
1959-60	11/12/1959	134	Lawrence
1955-56	6/1/1956	336	Leader

Source PASBO October 2015

# Why is it Important for Harrisburg to Take the Time it Needs on the Budget ?

## State of Pennsylvania Budget and Projections

<b>General Fund Balance Sheet</b>						
(\$ millions)						
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Beginning Balance <sup>1</sup>	\$81	--	--	--	--	--
Current Year Revenues	29,940	\$30,283	\$31,187	\$32,166	\$33,164	\$34,245
Less Refund Reserve	-1,240	-1,260	-1,290	-1,330	-1,370	-1,410
Net Revenues	<u>28,700</u>	<u>29,023</u>	<u>29,897</u>	<u>30,836</u>	<u>31,794</u>	<u>32,835</u>
State Expenditures <sup>2</sup>	-29,027	-30,777	-32,079	-33,280	-34,358	-35,464
	-----	-----	-----	-----	-----	-----
Current Year Balance	-327	-1,754	-2,182	-2,444	-2,564	-2,629
Lapses and Supplementals <sup>3</sup>	75	75	75	75	75	75
<b>Ending Balance</b>	<b>-171</b>	<b>-1,679</b>	<b>-2,107</b>	<b>-2,369</b>	<b>-2,489</b>	<b>-2,554</b>

<sup>1</sup> Beginning balance omitted for FY 2015-16 and thereafter.  
<sup>2</sup> Based on appropriations and executive authorizations.  
<sup>3</sup> Current year lapses plus prior year lapses, minus supplemental appropriations.

Source Pennsylvania's Economic & Budget Outlook November 2014, Independent Fiscal Office

# Impact on CBSD Due to The State Budget Impasse?

- This is a situation where it is good to have a heavy reliance on local taxes, 80%.
- Our local tax revenues and fund balance will keep the district operating normally well into the spring timeframe.

# Act 1, Budget process - Summary

- December: Approval to Publicly Post Proposed Preliminary Expenditure Budget
- January: Adjust December Budget and Board Adoption of Preliminary Budget
- February, March, April: Revise Preliminary Budget
- April 28: Approval to Publicly Post the Proposed Final Budget
- May 26: Final Budget Presentation
- June 14: Final Budget Adoption & Resolutions



# SUPERINTENDENT'S BUDGET CONSIDERATION 2016-2017

- Extra Duty Responsibility – EDR
- Special Education Assistants
- Educational Technology Initiative
- Q.U.E.S.T.

# EXTRA DUTY RESPONSIBILITY (EDRs)

- Covers additional responsibilities focused on extra-curricular activities, e.g. sports, plays, band, yearbook, class advisors, chorus.
- Reviewed as a result of examination of fundraising primarily at the high school level.
- Create a balance between and among schools and sports; create a better balance between school district and parent/student contributions.
- Most of the money raised by parent groups goes toward salaries/additional coaches.
- To support our students in their extra-curricular activities, I proposed the following adjustments to the current value of an EDR unit from
  - \$267.00/unit to \$320.00/unit
  - Increase the overall allocation of EDRs by 20%

# SPECIAL EDUCATION ASSISTANTS

- Financial downturn of 2008-2009 - reductions in personnel across all levels of staff.
- In addition, over time, we reduced the number of hours for most support staff – less than fulltime, no benefits.
- We have experienced a high level of turnover, classroom coverage issues, and a high level of “failed-to-fill” in our Autistic Support, Emotional Support and our Multi-Disciplinary classes.
- Recommendation: make all special education assistants in our Autistic Support, Emotional Support and Multi-Disciplinary classes fulltime - approximately 20 positions.

# EDUCATIONAL TECHNOLOGY INITIATIVE

- We have made significant progress in providing educational technology devices at all three levels – elementary, middle school, and high school.
- This year – progress toward stabilizing and improving our infrastructure.
- Adding approximately 2,800 student laptops across all three levels.
- Continue our contract with Microsoft to support both our IT staff and our professional development staff.
- Provide additional devices to support teaching and learning.
- Recommendation: allocate \$2M to the Educational Technology Capital Account in the 2016-2017 budget.

# Q.U.E.S.T.

- From all indications so far, the elementary Q.U.E.S.T. program has provided our students in grades 1-6 an opportunity to solve some non-routine problems and are excited to work together to create unique solutions.
- Provided a fifth planning period for all elementary teachers grades 1-6.
- Recommendation: increase the current FTE allocation from 12 to 16. However, there may be little to no extra cost for these additional positions due to decreased enrollment.

# SUMMARY OF COSTS 2016-2017

## Extra Duty Responsibility

- \$445,000

## Special Education Assistants

- Approximately \$325,000

## Education Technology Initiative

- \$2M

## Q.U.E.S.T.

- No additional cost – declining enrollment



## CENTRAL BUCKS SCHOOL DISTRICT

### Preliminary Budget Notice and Act 1 Referendum Exception Notice

**NOTICE** is given that the Proposed Preliminary Budget for the General Fund of Central Bucks School District for the 2016- 2017 fiscal year is available for public inspection at the school district offices, 20 Welden Drive, Doylestown, Pennsylvania, and will be presented for adoption as a Preliminary Budget Proposal at a school board meeting to be held in the Board Room of the Educational Services Center, 16 Welden Drive, Doylestown, Pennsylvania at 7:30 p.m. on January 26<sup>th</sup>, 2016. The Preliminary Budget Proposal may be amended before adoption.

Pursuant to Act 1, the Pennsylvania Department of Education publishes an index of a percentage increase applicable to the School District. The School District real estate tax increase for the next fiscal year is limited to the index percent unless the proposed tax rate is approved by voters pursuant to a referendum or the School District qualifies for an Act 1 exception. As a result of special circumstances covered by an Act 1 referendum exception, a tax rate percent increase above the index might be required to balance the School District budget for the next fiscal year. The tax to be levied is required to provide a quality education program as reflected in the School District Preliminary Budget.

The School District intends to seek approval from the Pennsylvania Department of Education as required by Act 1 for an exception allowing increase of the real estate tax as reflected in the School District Preliminary Budget.

 Secretary